

Item 6 Appendix 1

The Princess Alexandra Hospital NHS Trust

Strategic Direction:

To develop an Integrated Health and Wellbeing Campus.

Key priorities and programmes:

- To deliver '5 P Plan'
- 'Quality First' programme
- To get out of 'Special Measures'
- To deliver ED performance
- To deliver our financial control target
- To quickly progress our Strategic Outline Business Case



Key services provided:

Portfolio of Services			
Adult Critical Care	Diabetic Medicine	High Dependency Unit	Pathology
Audiology	Dietetics	Intensive Care unit	Pre Op Assessments
Breast Screening	Emergency Department	Interventional Radiology	Radiology
Breast Surgery	Endocrinology	Maternity	Respiratory Medicine
Cardiology	ENT	Medical Oncology	Rheumatology
Chemotherapy	Family Planning	Neonatal Critical Care	Special Care Baby Unit
Child Development Centre	Gastroenterology	Neurology	Trauma and Orthopaedics
Clinical Haematology	General Medicine	Obstetrics	Urology
Clinical Oncology	General Surgery	Ophthalmology	
Community Midwifery	Genito-Urinary Medicine	Oral Surgery	
Day Surgery	Geriatric Medicine	Paediatric Diabetic Medicine	
Dermatology	Gynaecology	Paediatrics	

Key risks in achieving budget:

- Commissioner affordability
- Recovery of full STF funding
- Workforce issues – avoiding agency spend
- Unplanned expenditure – failing estate, winter, special measure and CQC.

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Net Revenue Budget :

£m

Income	219.4
Expenditure	<u>-241.0</u>
Planned Deficit	-21.6

Key Revenue Pressures:

- CCG affordability
- Recruitment costs
- Agency costs
- Premises and Estates

Summary Budget Movements

	2015/16	2016/17	2017/18	2017/18	2018/19
	£m	£m	£m	£m	£m
	Actuals	Actuals	Plan	Forecast	Plan
Income	196.2	200.0	211.9	211.4	222.4
Sustainability Funding	n/a	10.0 ¹	7.5	5.3	7.5
Expenditure	-233.9	-236.7	-241.0	-238.3	-245.4
Deficit	-37.7	-26.7	-21.6	-21.6	-15.5
Control Target	n/a	-29.7	-21.6	-21.6	-15.5

Key Revenue Savings Proposals:

- Agency reductions
- Direct engagement
- Procurement
- Biosimilars
- Productivity
- Back office and leases
- Commercial Opportunities

	2016/17 £m	2017/18 £m	2018/19 £m
Capital Programme	10.5	11.7	10.5 (exc SOC)

Key Capital Schemes:

- Maternity Theatres
- ED Redevelopment
- Critical Infrastructure
- SOC Development